

Through its subsidiaries and affiliates, Marsh & McLennan Companies Inc. owns shares or other equity interests, directly and indirectly, in a number of insurers and reinsurers.

**Marsh & McLennan Companies Inc. and Subsidiaries  
Direct & Indirect Investments in Insurance and Reinsurance Companies**

**Company / Ownership Structure**

Inapplicable

Current as of September 30, 2023.